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Major sources of energy loss in project management

Nader K. Rad

Ukraine Project Management Day, 2026-04-25

Nader K. Rad

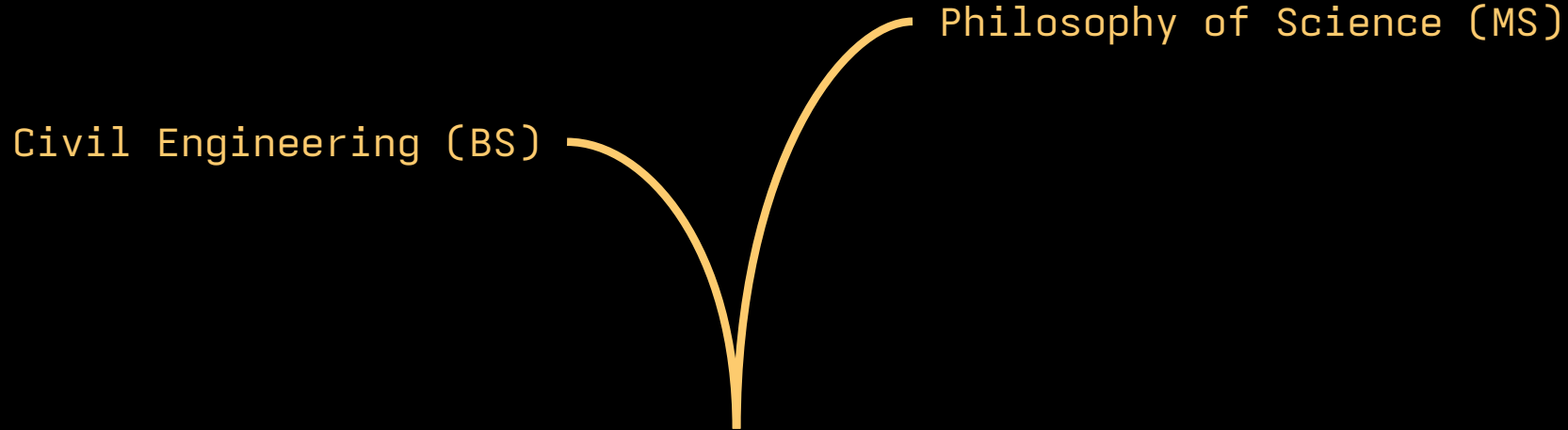
Nader K. Rad

Nader K. Rad



minimalist project management architect

Core team member @ OMIMO
Training specialist @ Management Plaza



minimalist project management architect

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Training specialist @ Management Plaza

29 Years of
working with
projects

Nader K. Rad

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Training specialist @ Management Plaza

Process Plant Projects

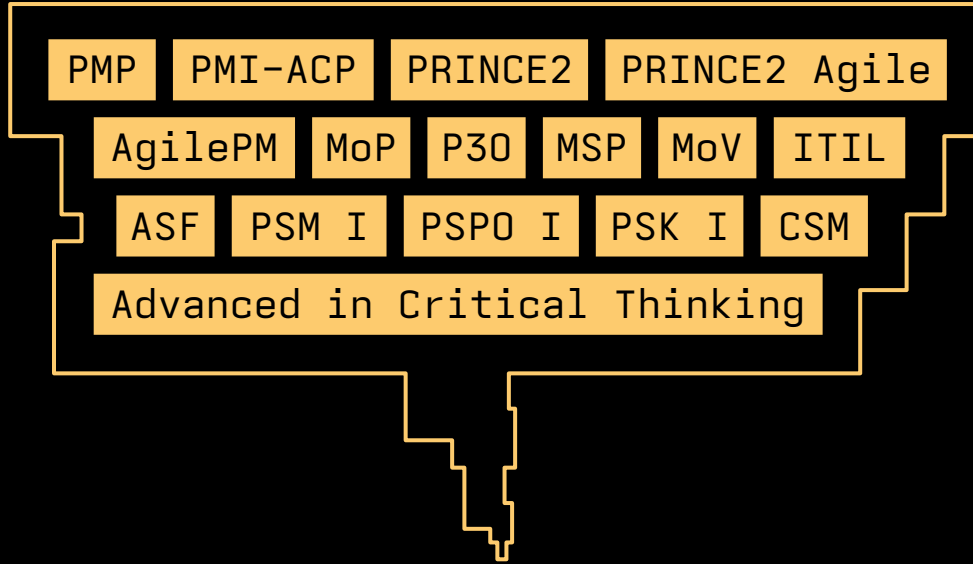
IT Projects

Construction projects

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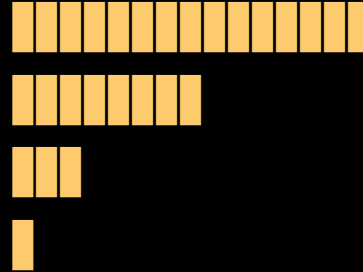


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Contributing to standards
Writing books and articles
Making eLearning courses
Giving presentations

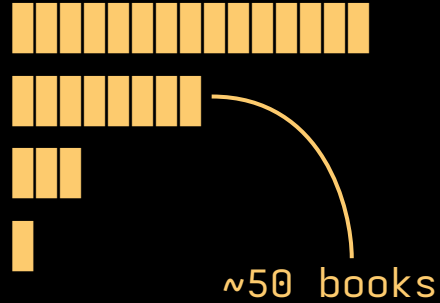


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Contributing to standards
Writing books and articles
Making eLearning courses
Giving presentations



~50 books

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CORE TEAM

P3.express
NUPP
PMBOK Guide v7
micro.P3.express
P5.express
P1.express
LB Compass

CONSULTANT

PRINCE2 Agile v1
PRINCE2 v6
MSP v4
PRINCE2 Agile v2

Disclaimer!

Opinions in the presentation are mine and not those of any organization I've worked with, such as OMIMO, PMI, and PeopleCert.

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CORE TEAM

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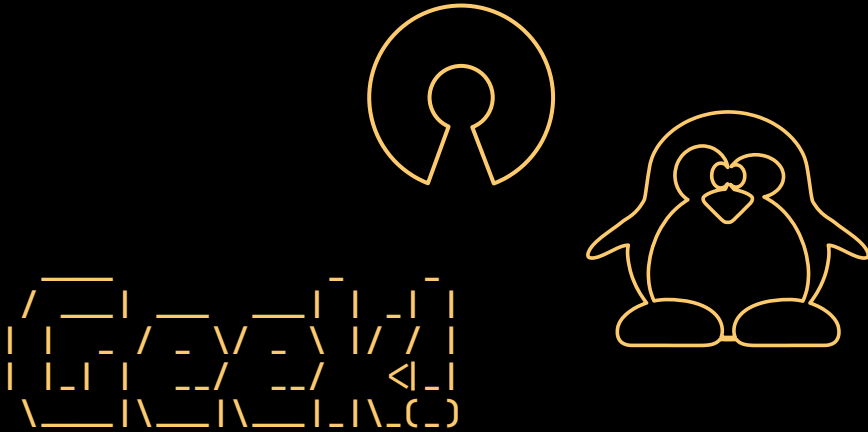
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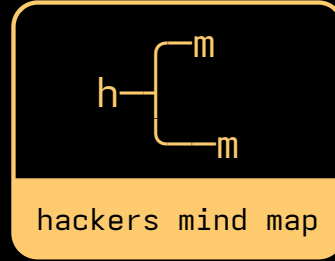
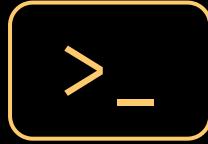
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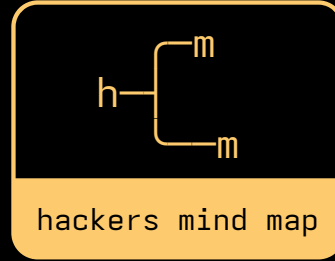
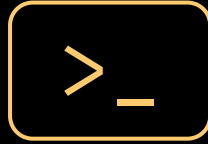
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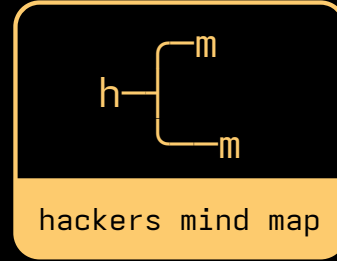
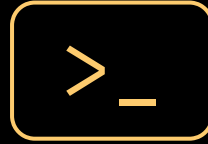
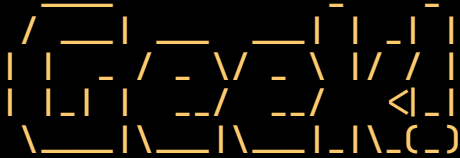
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Major sources of loss in project management

1 ##### ### #####

2 ##### # ##### #####

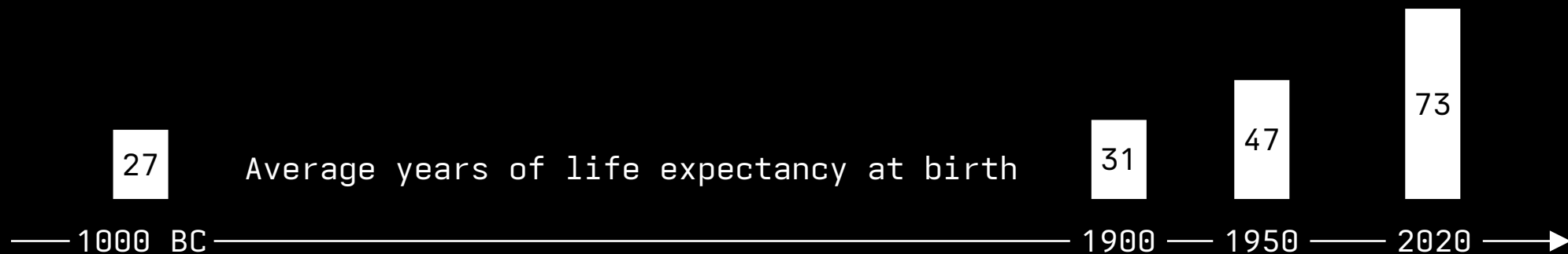
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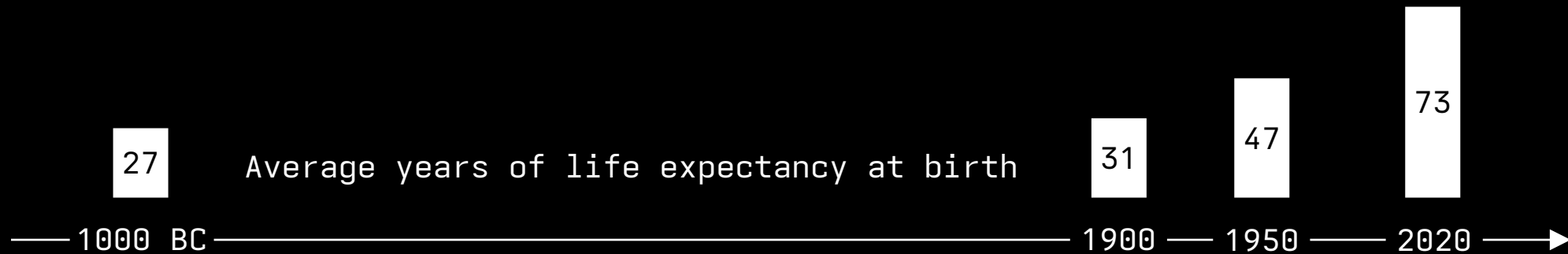
Major sources of loss in project management

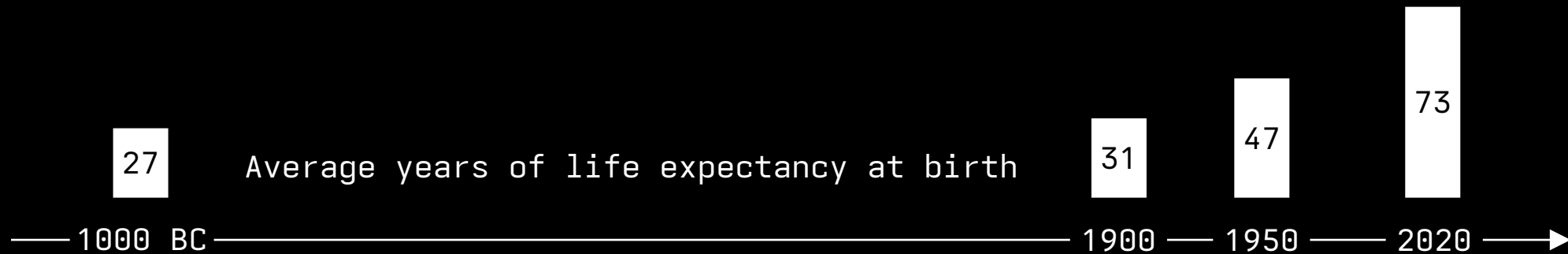
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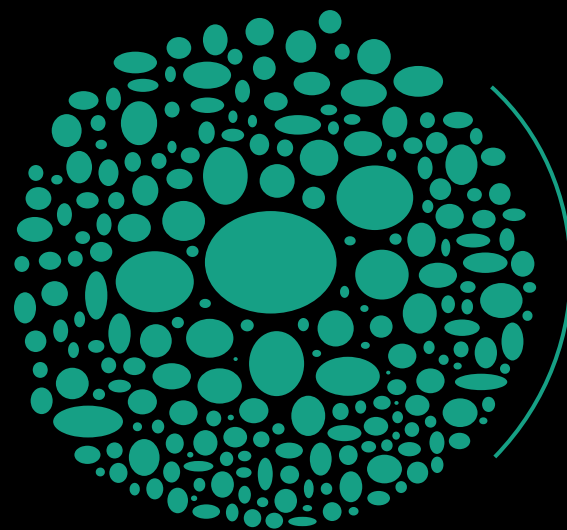
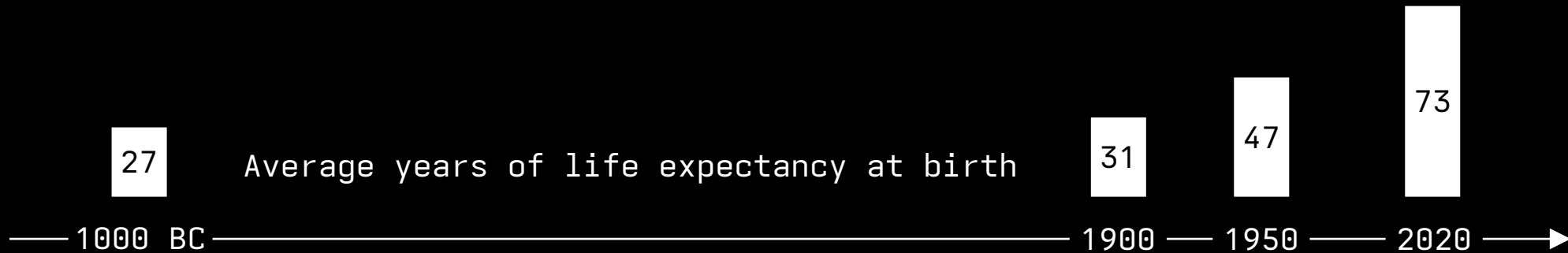
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3 ##### ##### ## #####





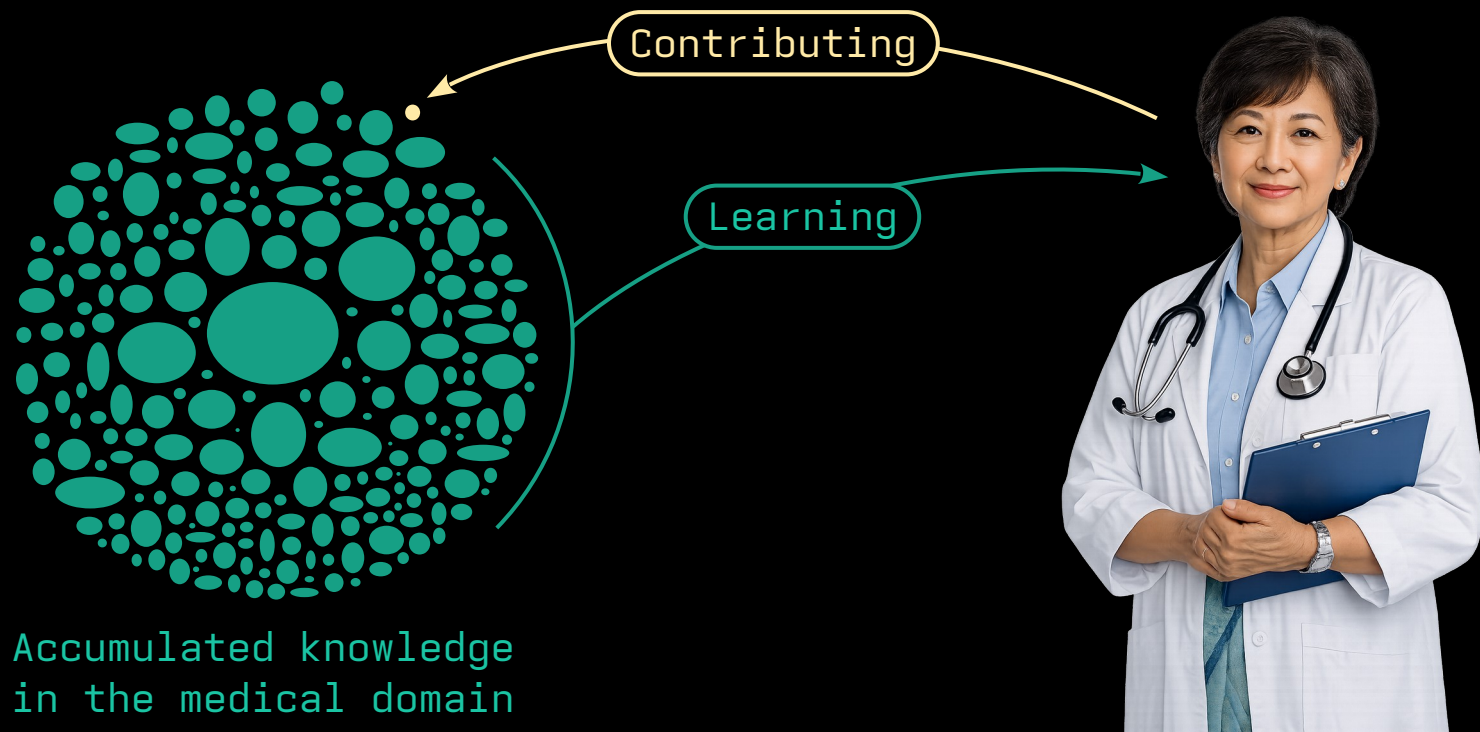
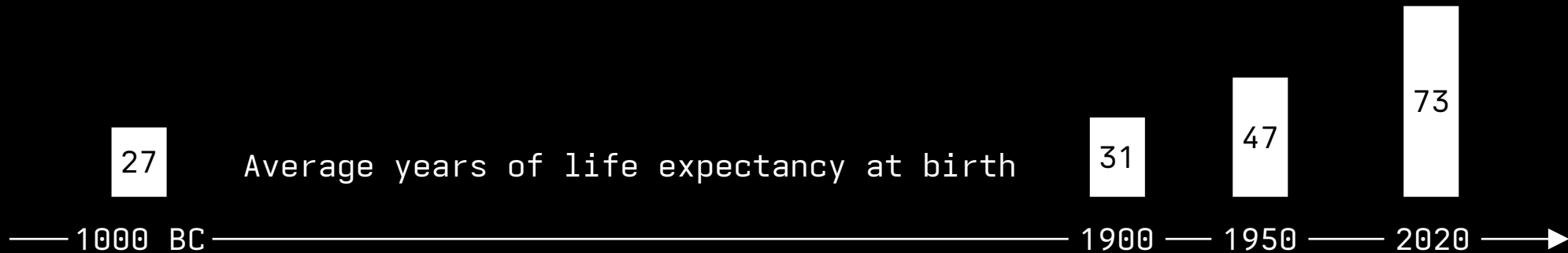


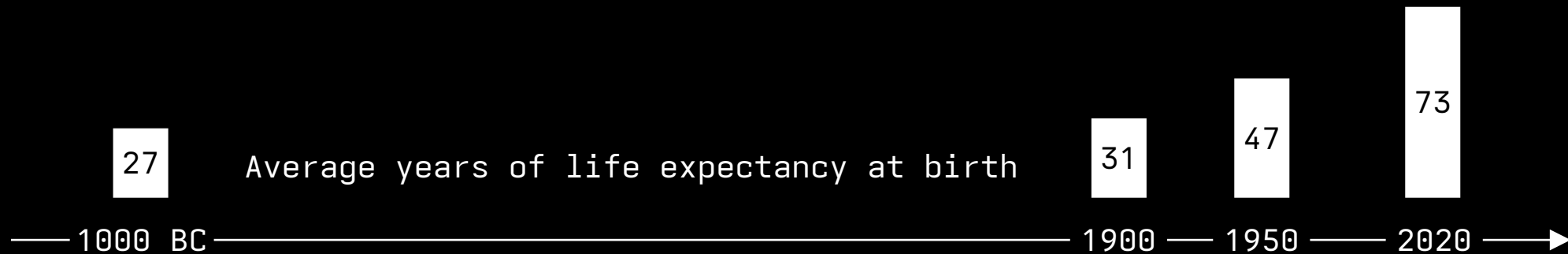


Accumulated knowledge
in the medical domain

Learning







Starting from
scratch



Accumulated knowledge
in the medical domain



How project management
is done today!

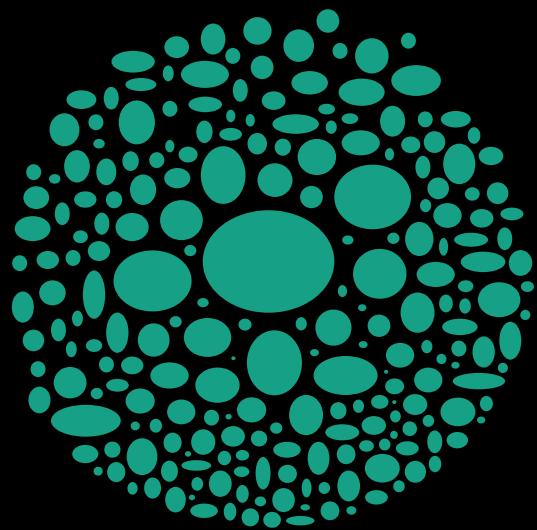


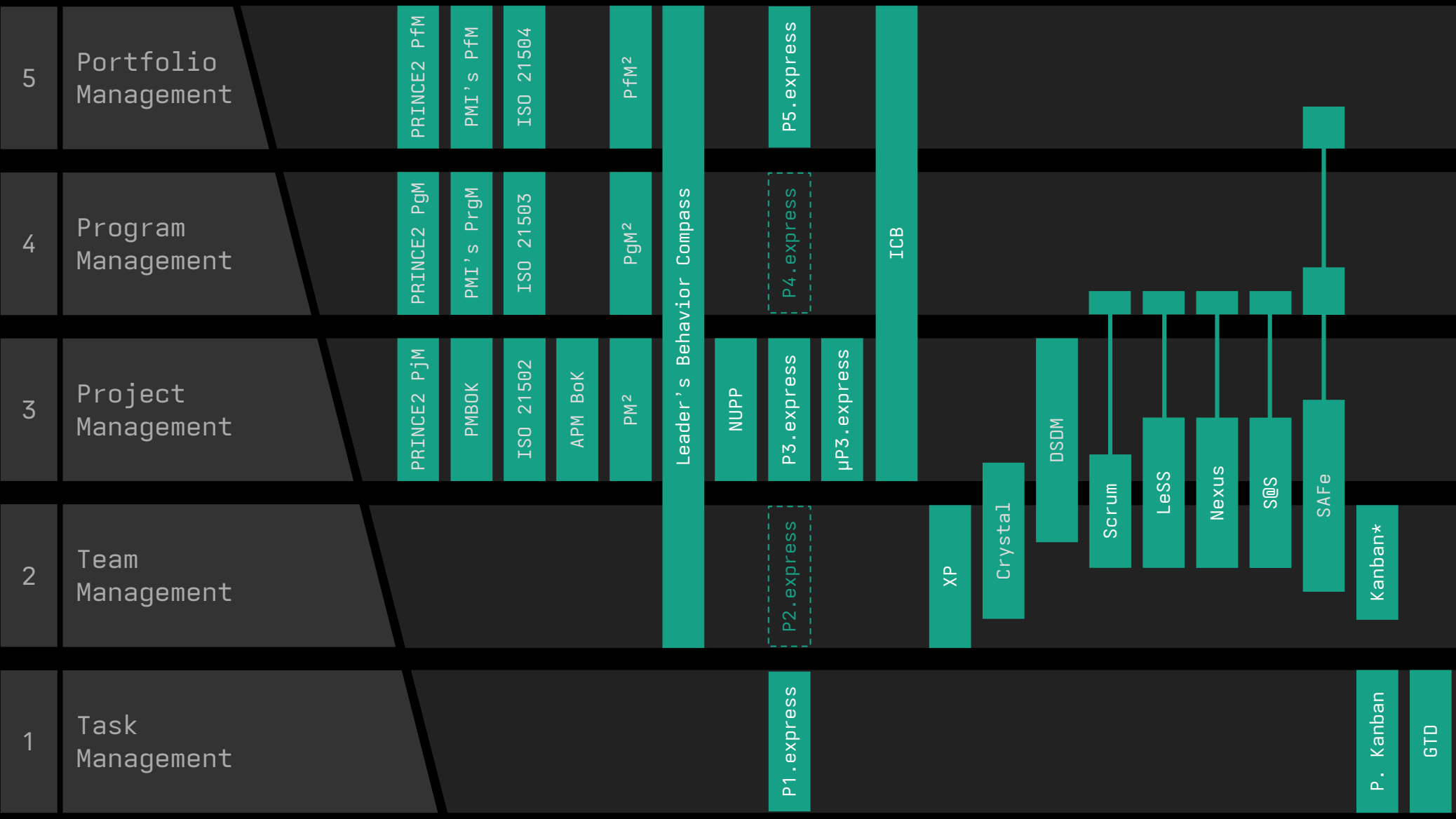
Starting from
scratch

How project management
should be done



Accumulated knowledge
in the medical domain







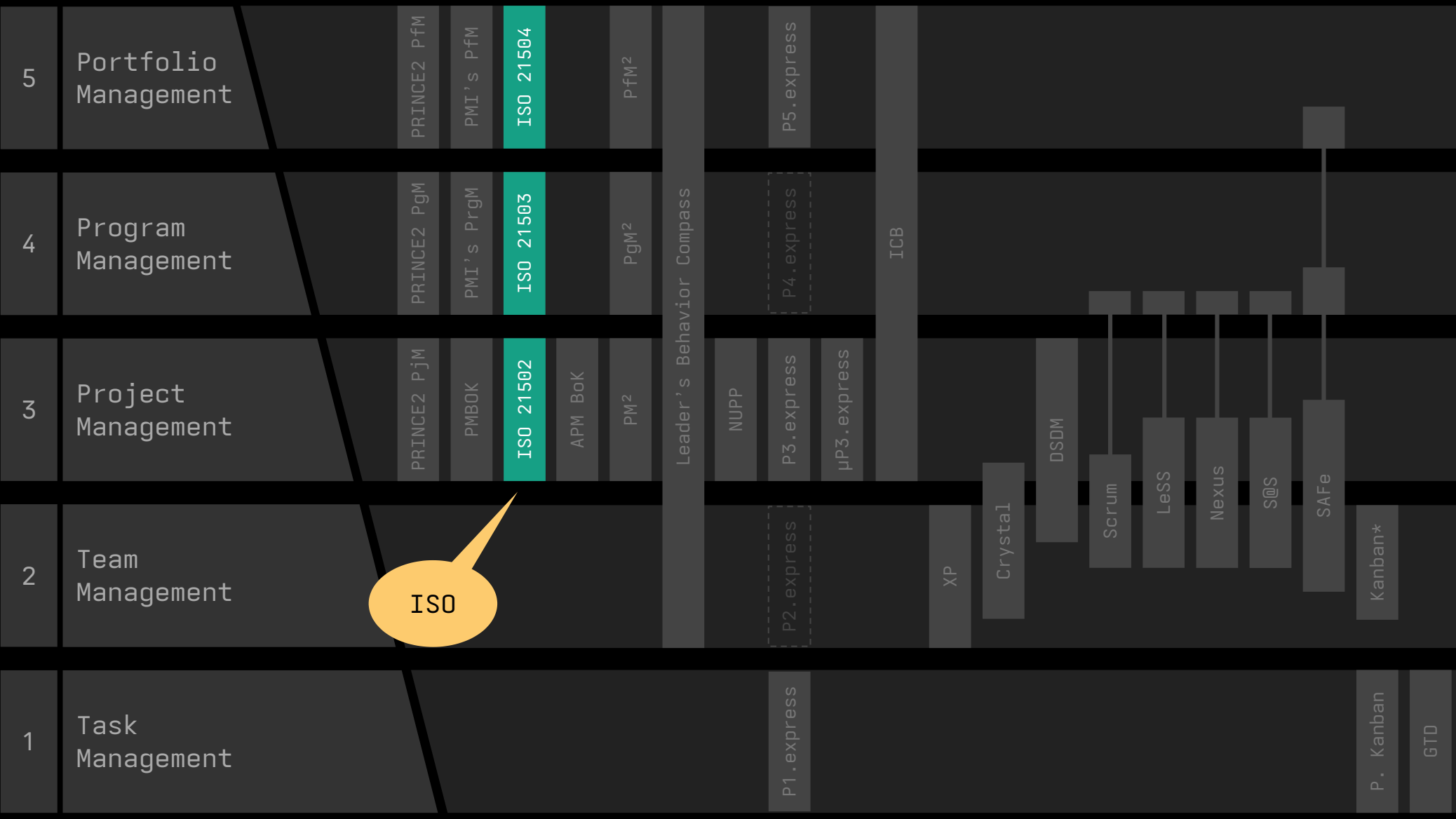


PeopleCert



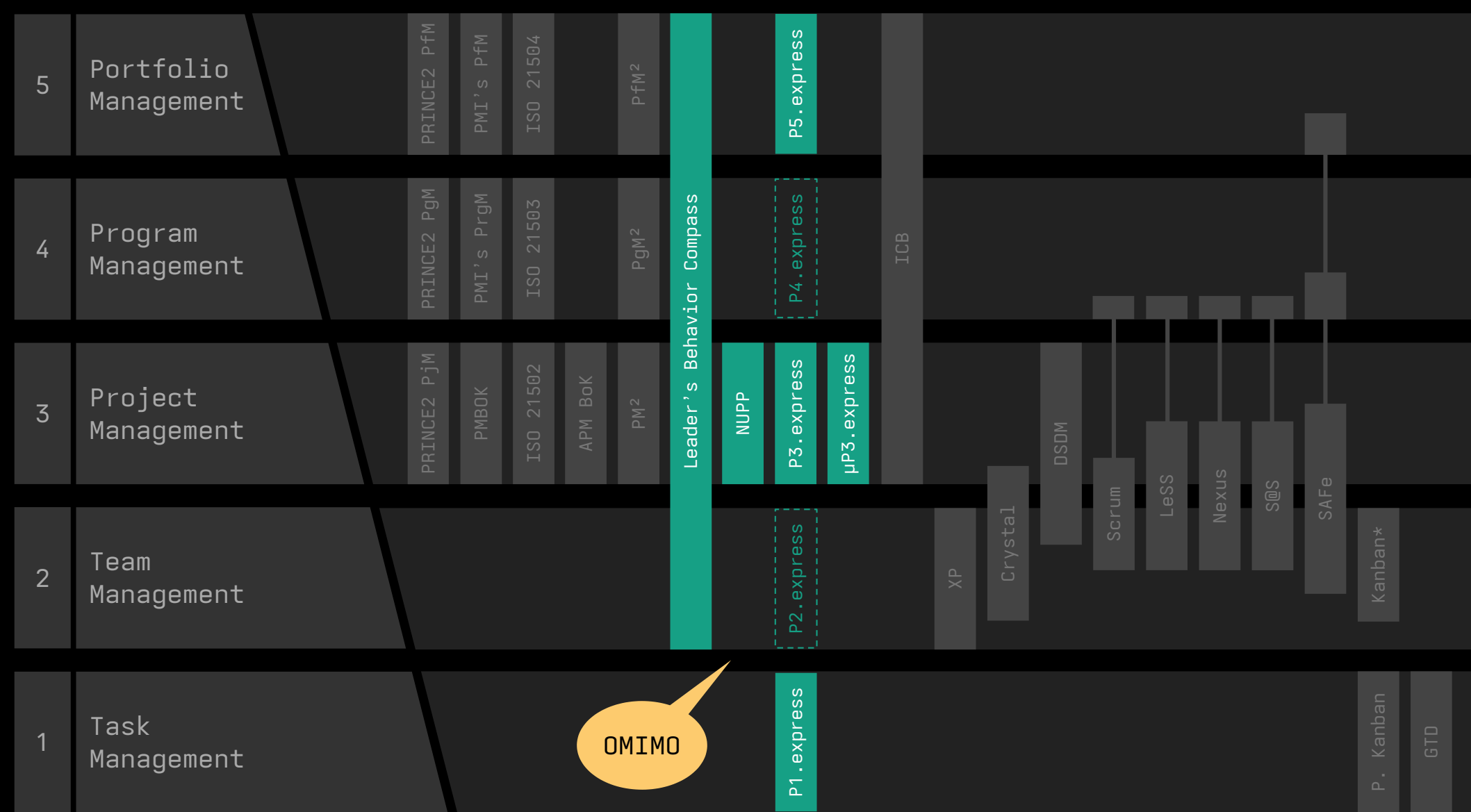




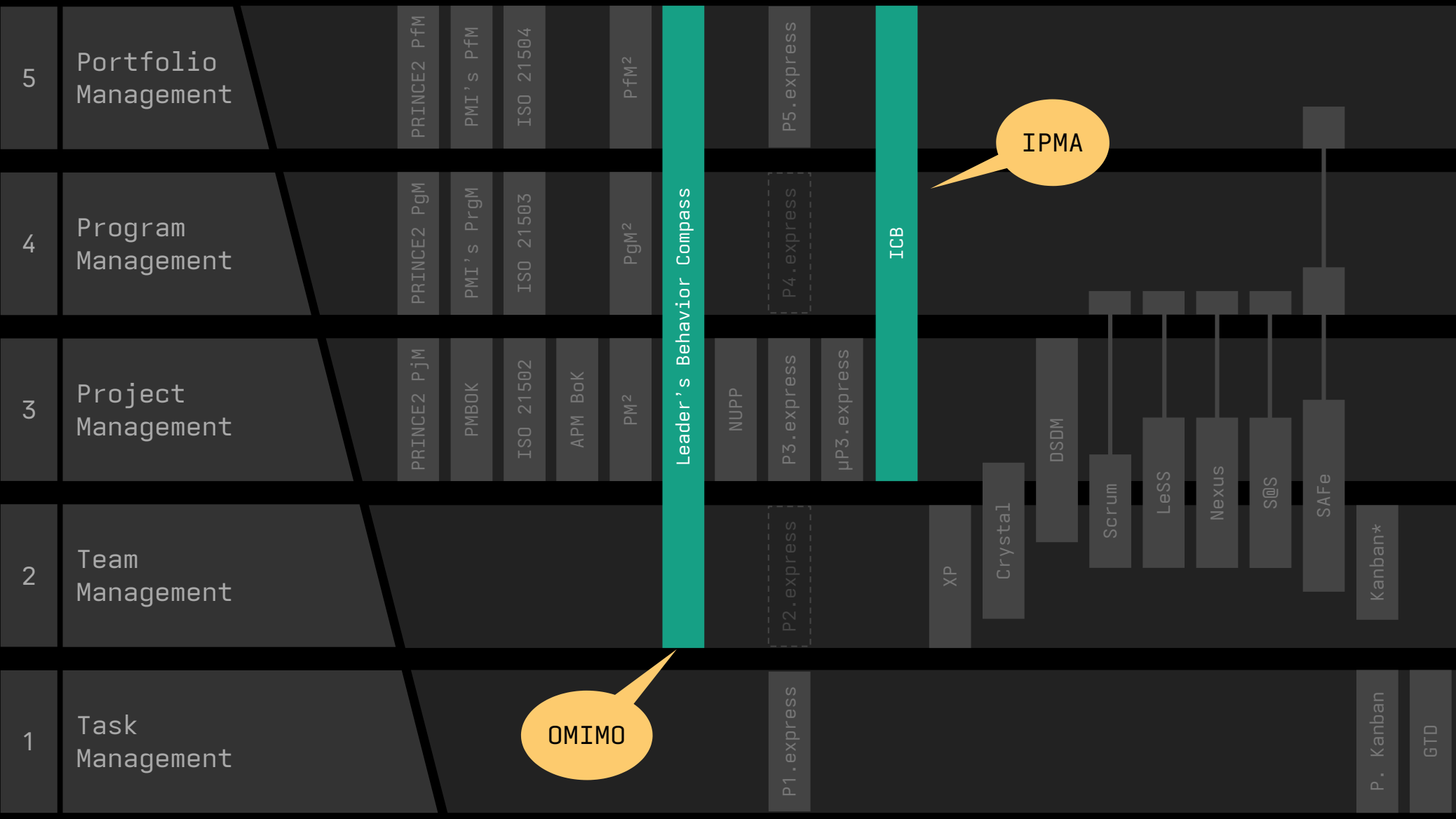


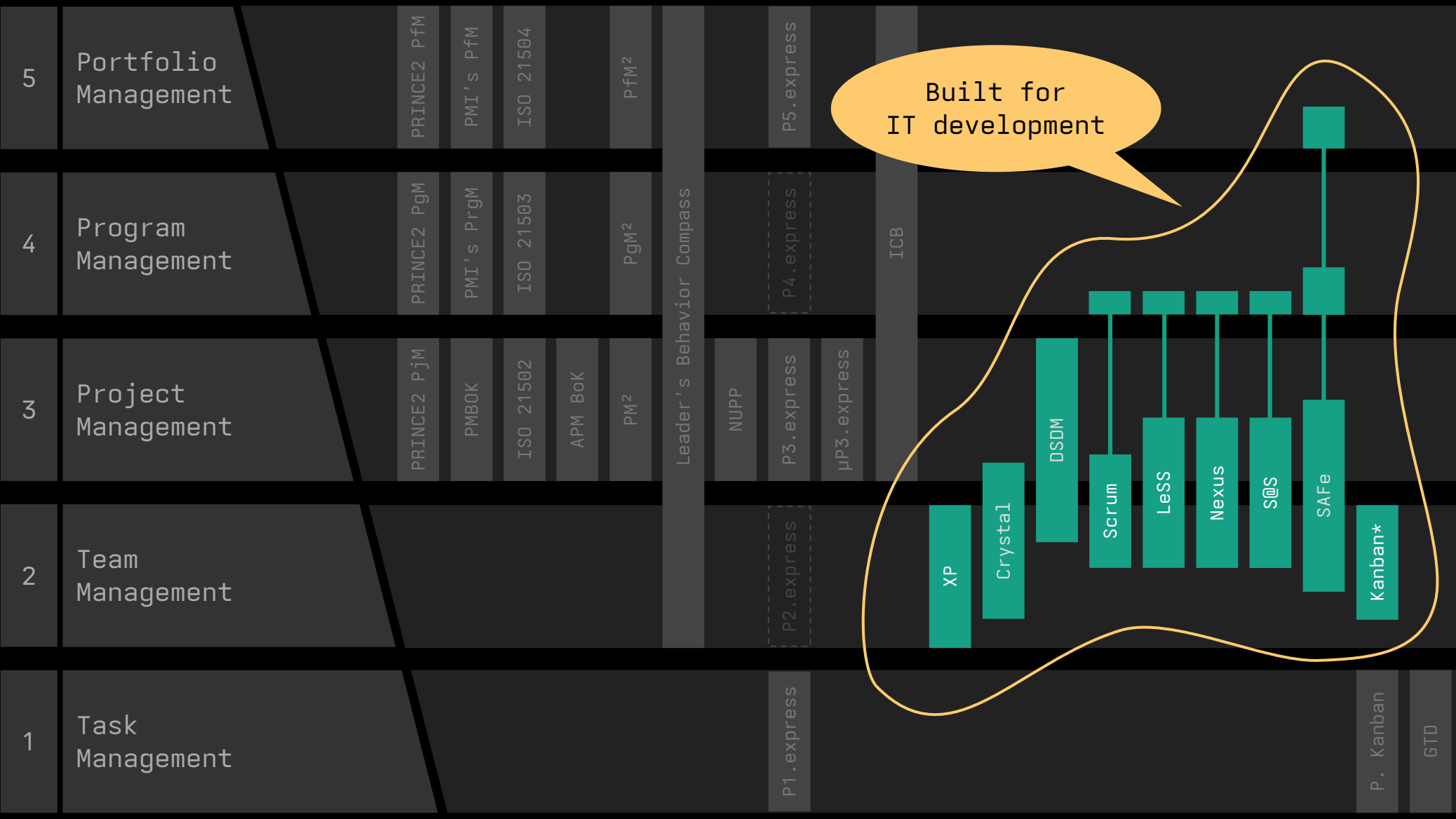


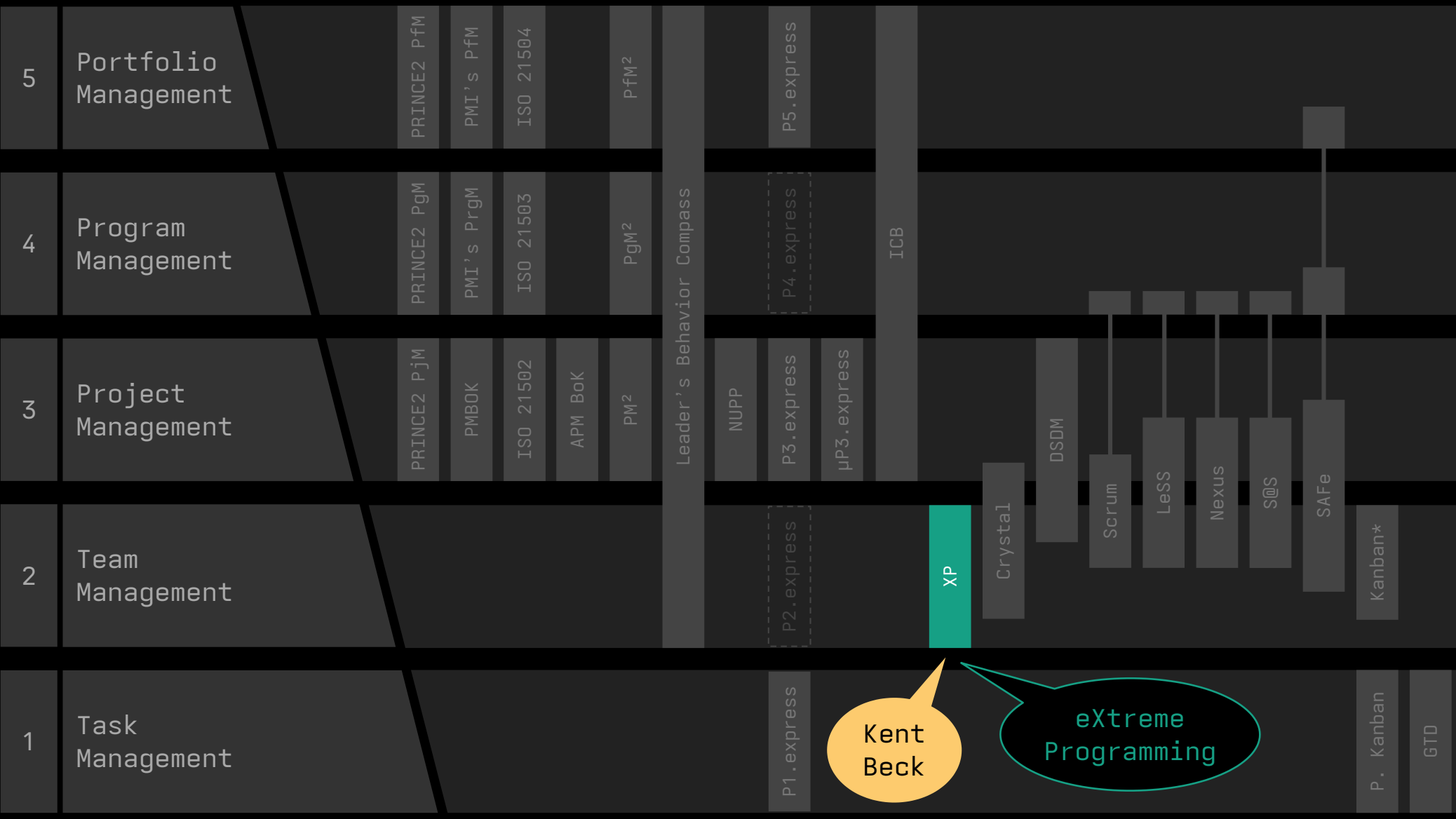






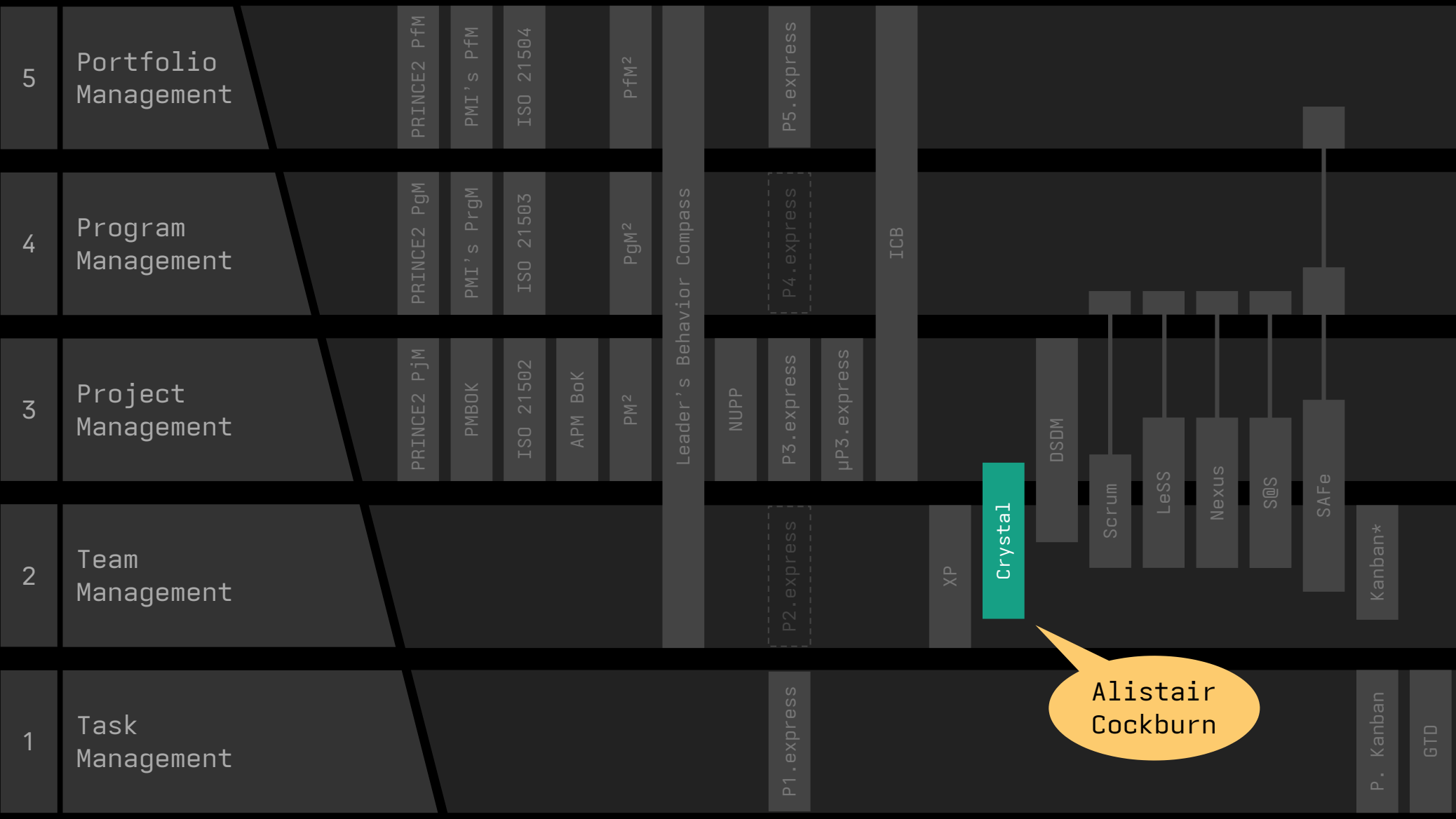


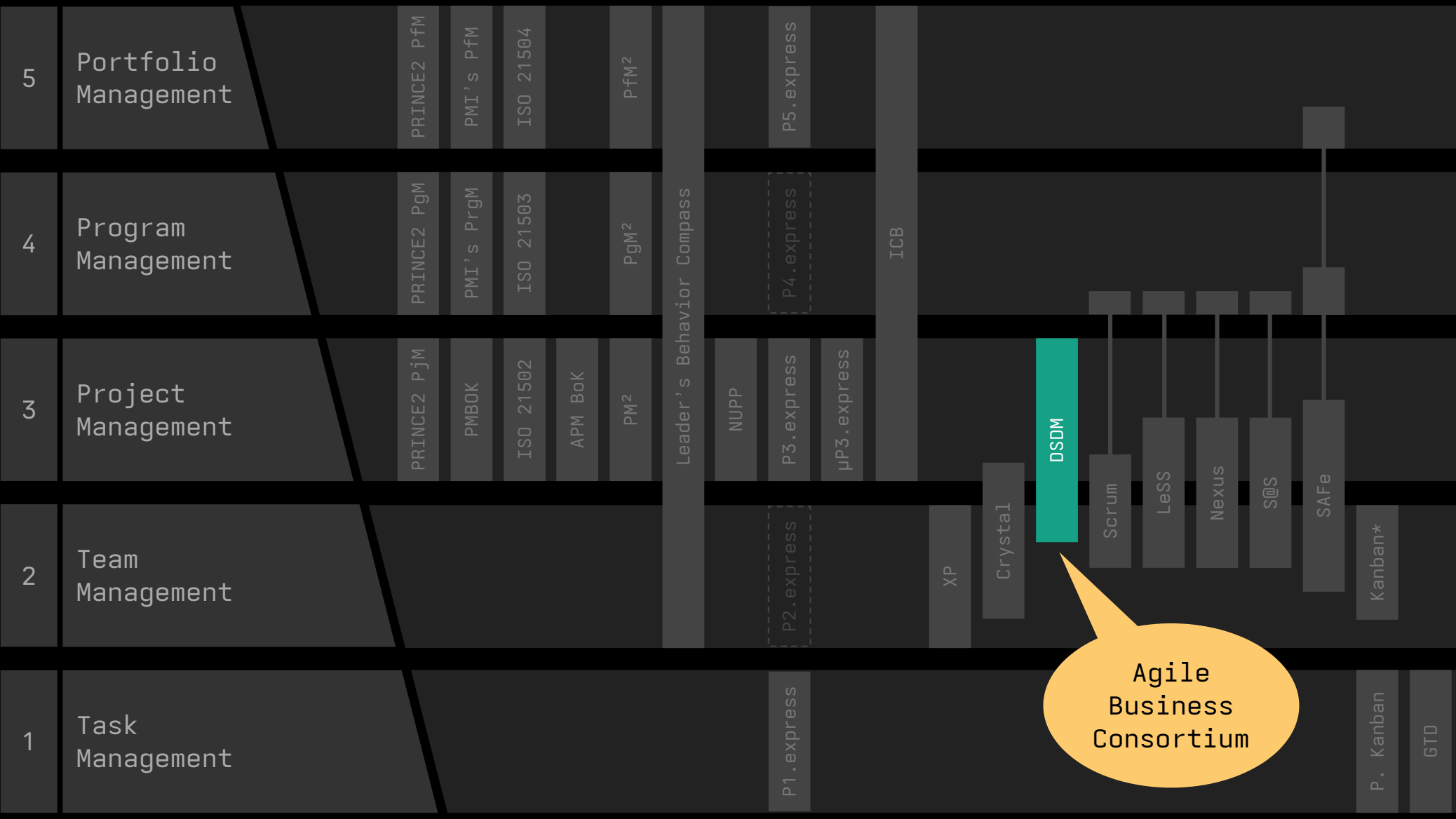


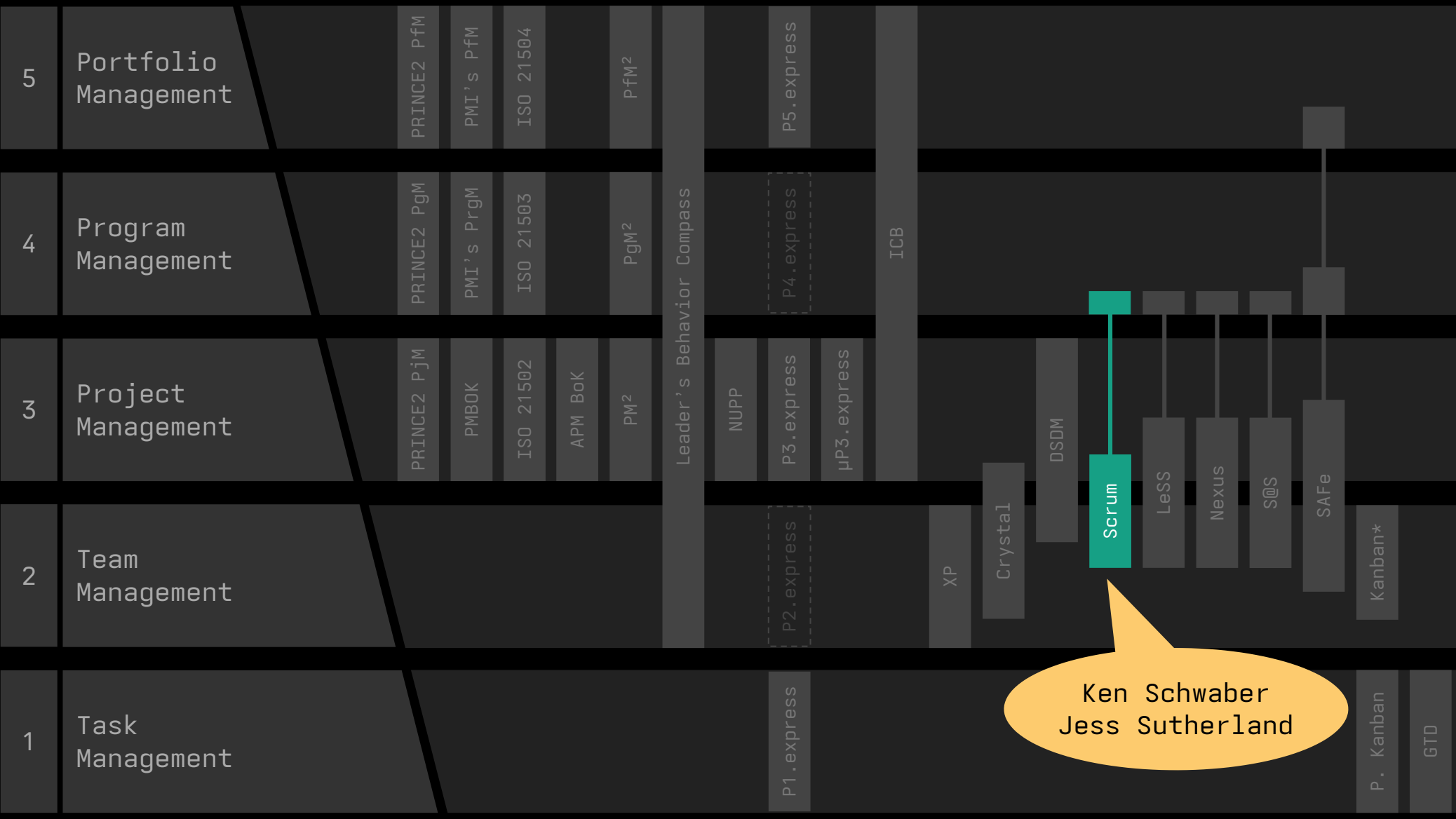


Kent Beck

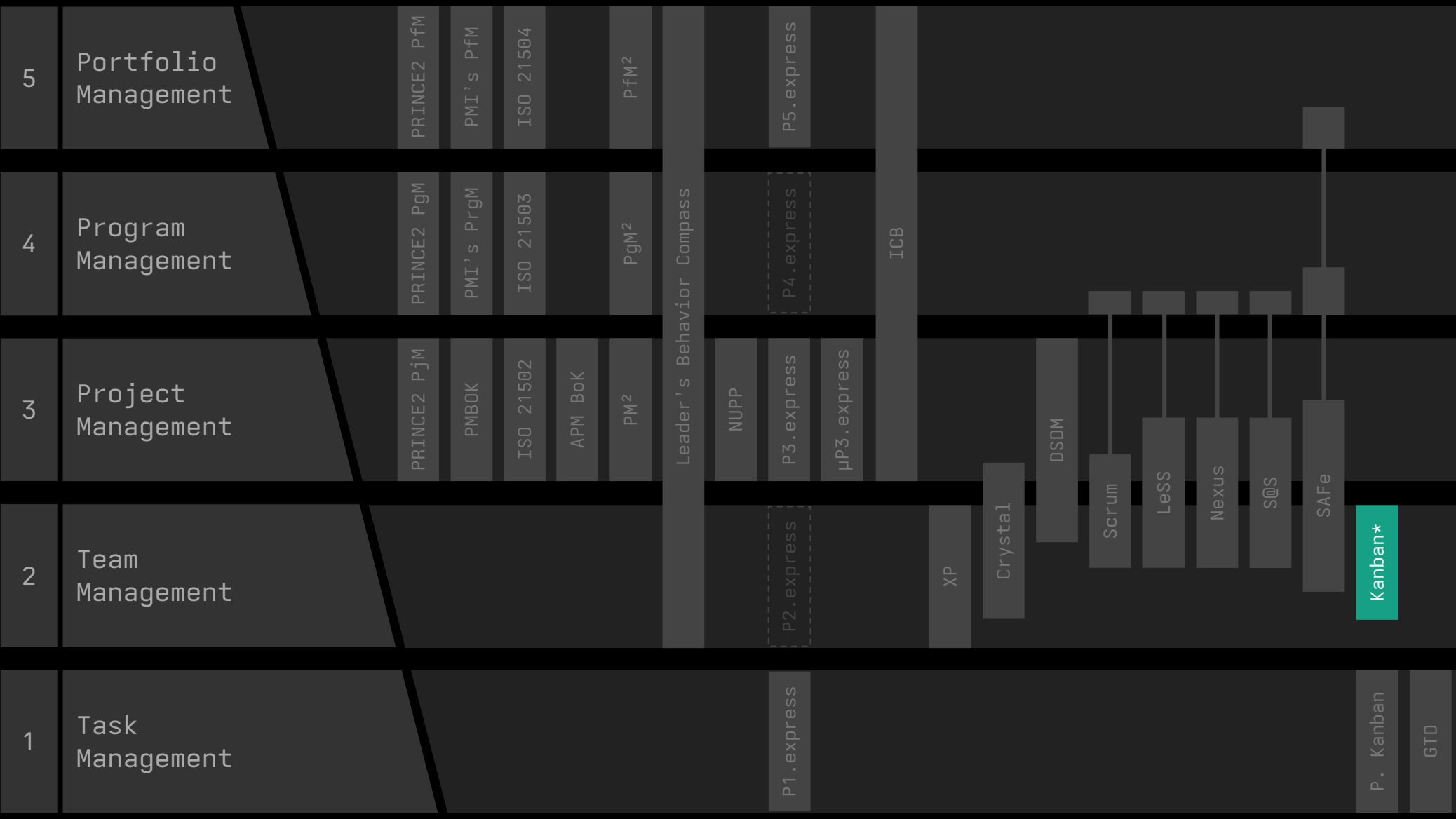
eXtreme Programming

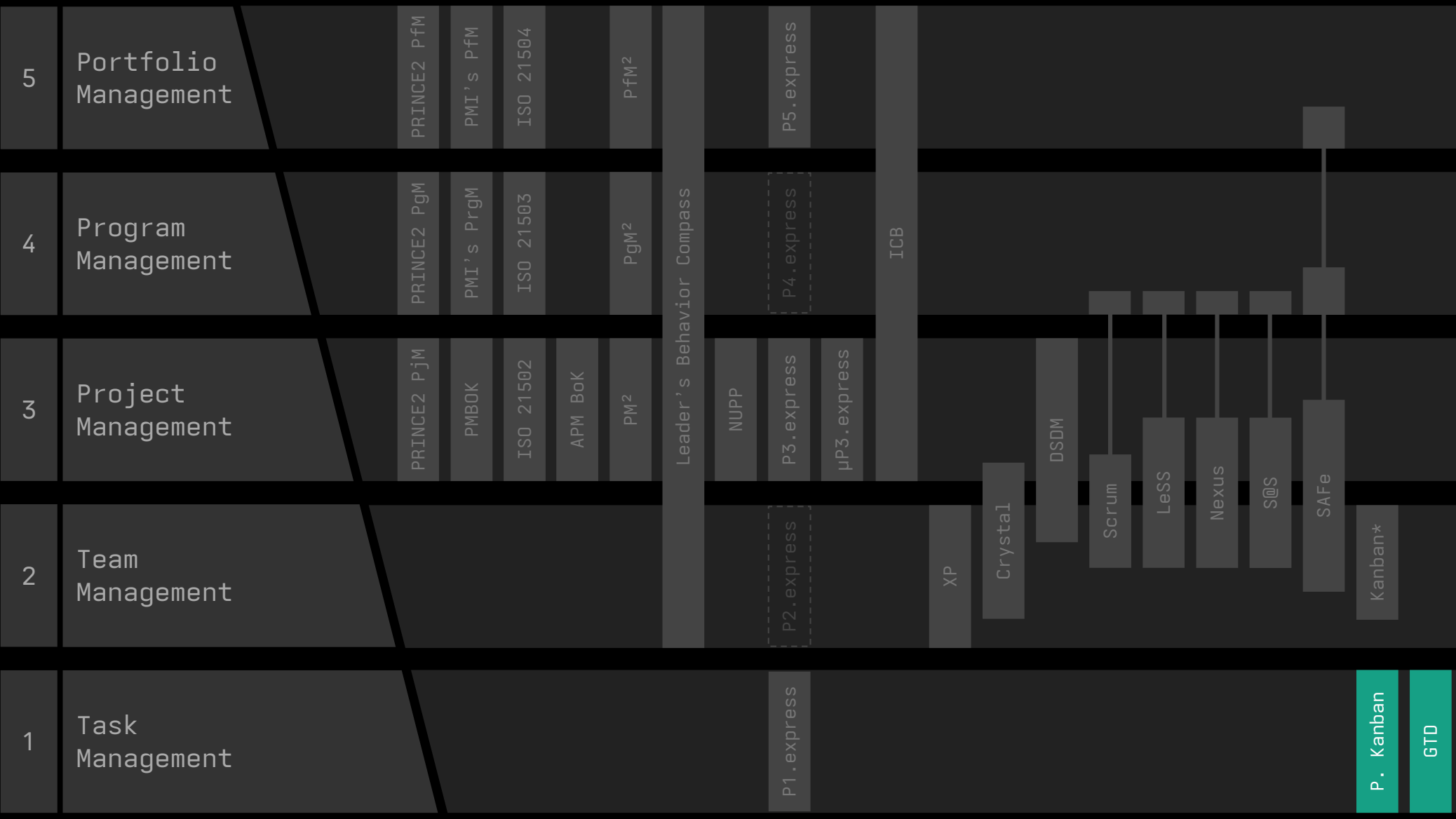


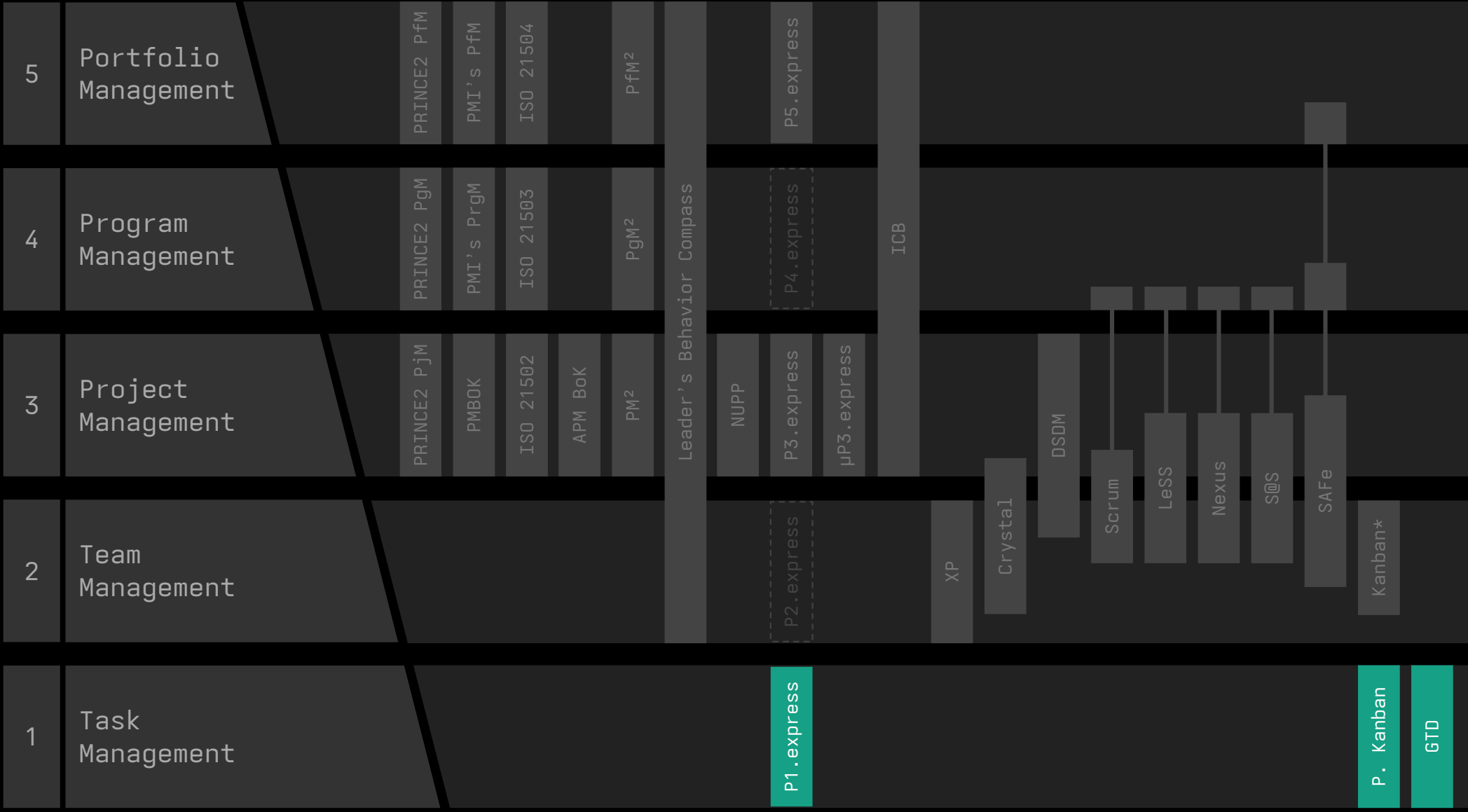


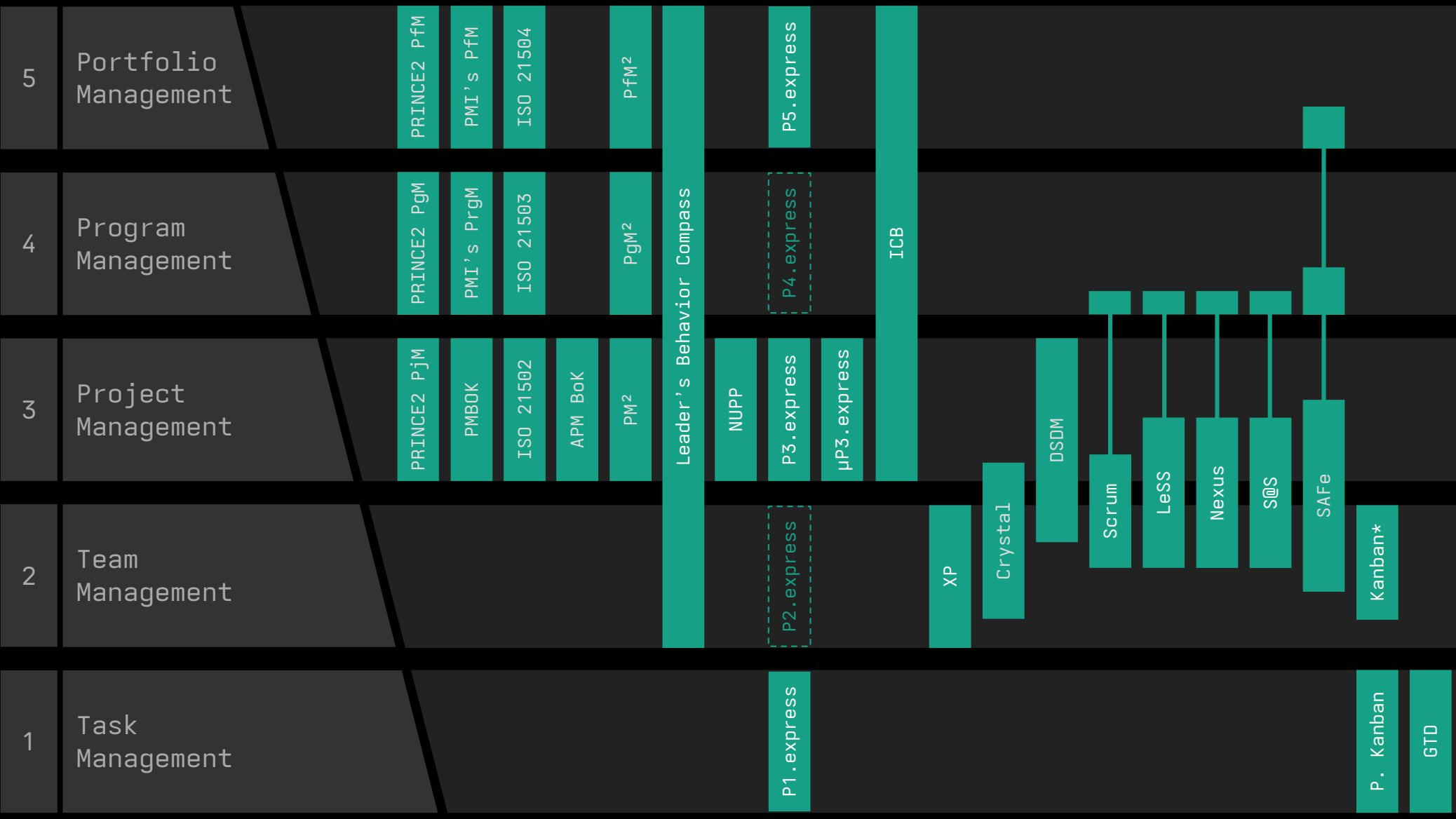












Major sources of loss in project management

1 ##### ### ####

2 ##### # ##### #####

3 ##### ##### ## #####

Major sources of loss in project management

1 Reinventing the wheel

2 ##### # ##### #####

3 ##### ##### ## #####

Major sources of loss in project management

1 Reinventing the wheel

2 ##### # ##### #####

3 ##### ##### ## #####

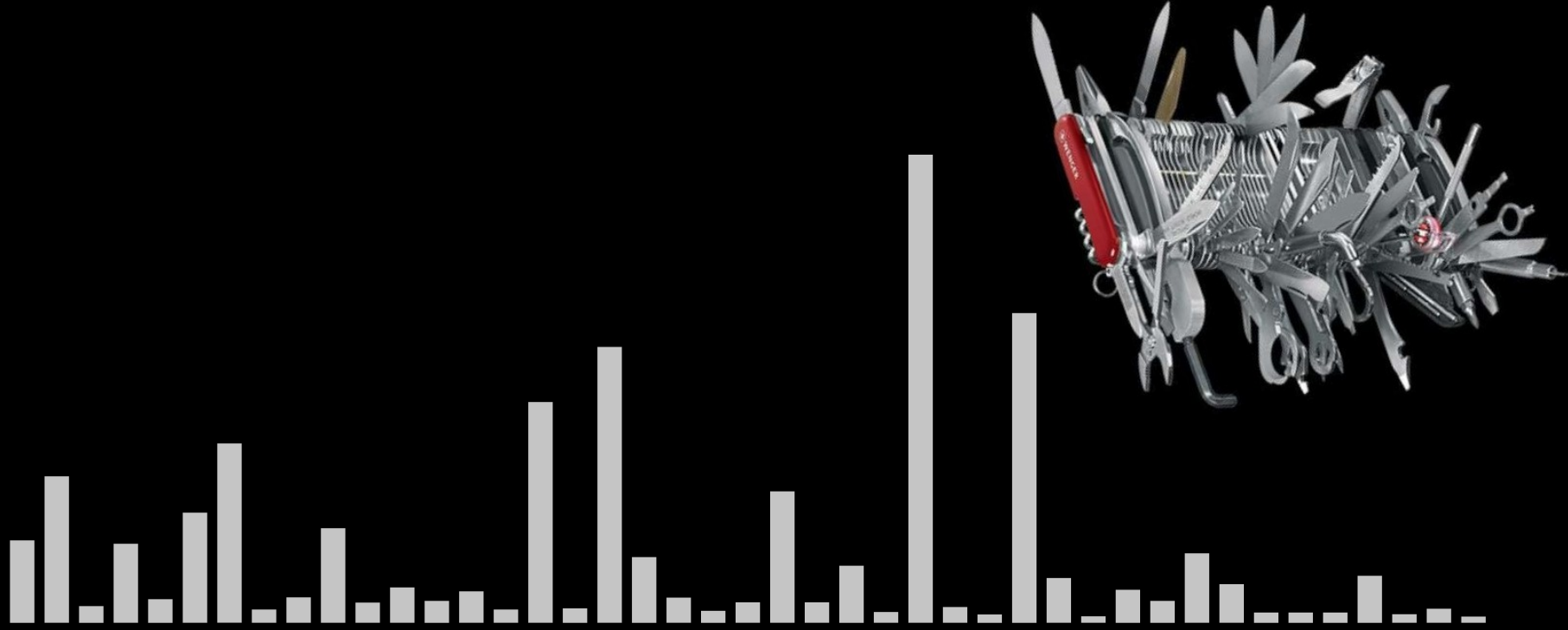
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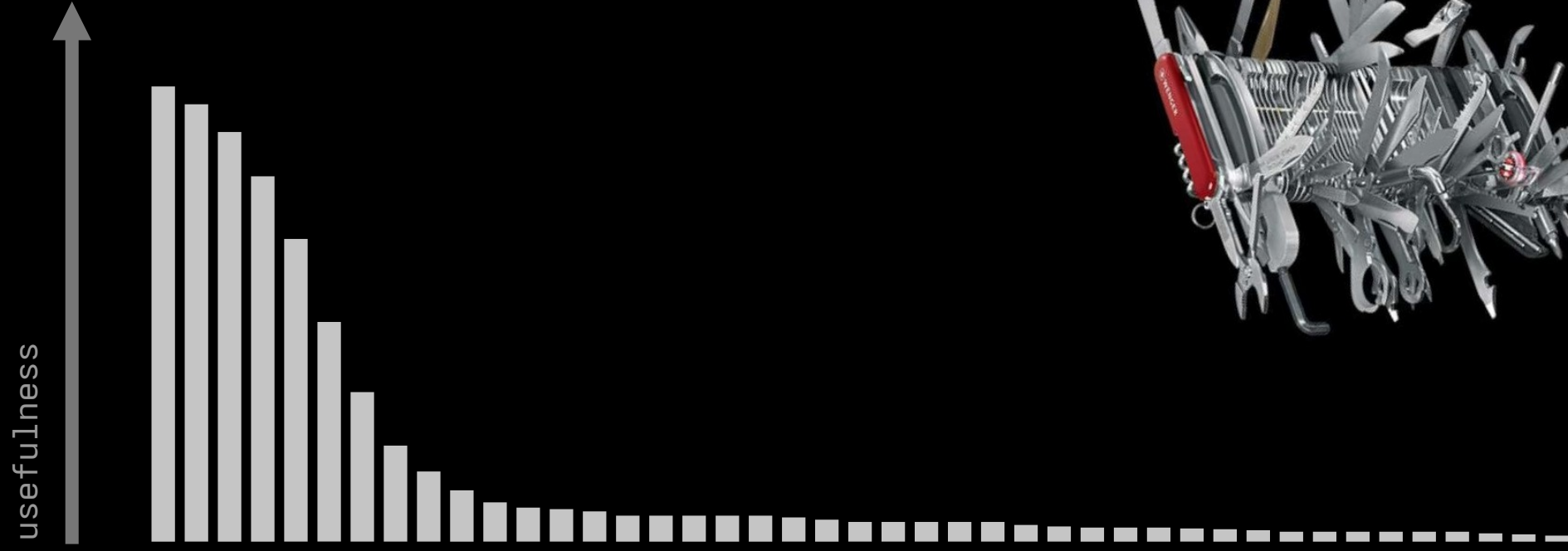
MORE IS BETTER



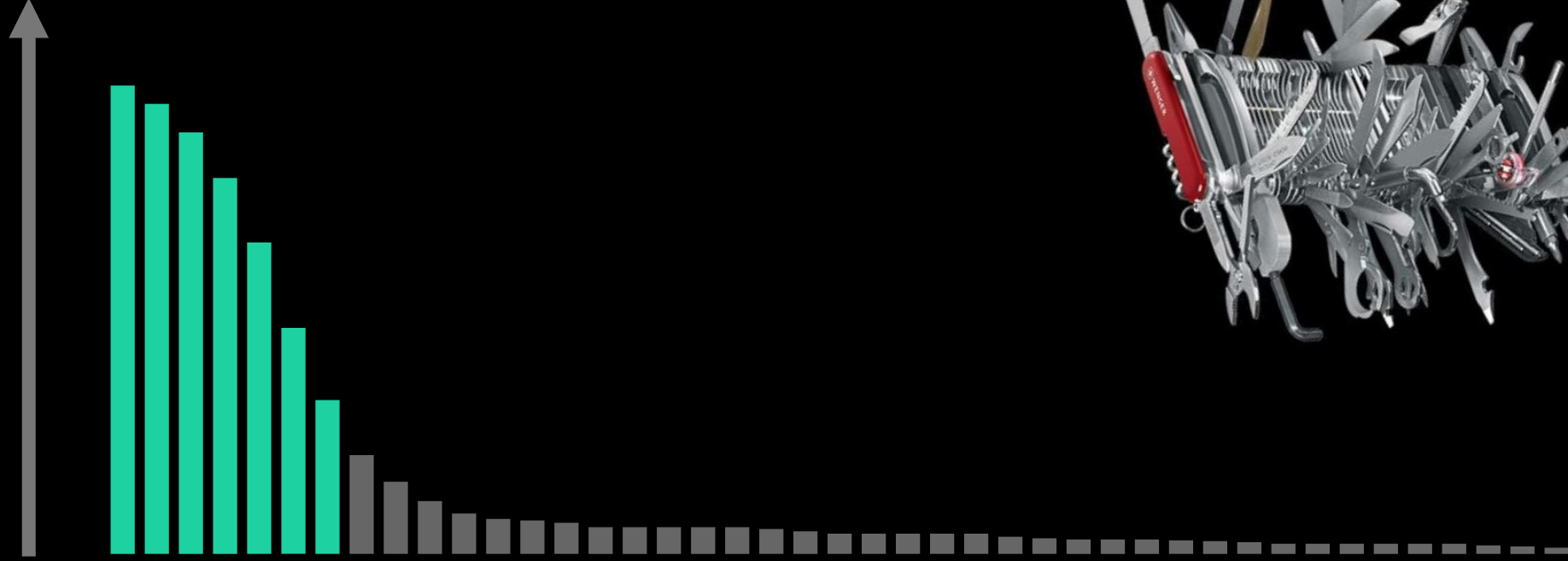
Wegner 16999
2006 (?)
141 functions

MORE IS BETTER (?)

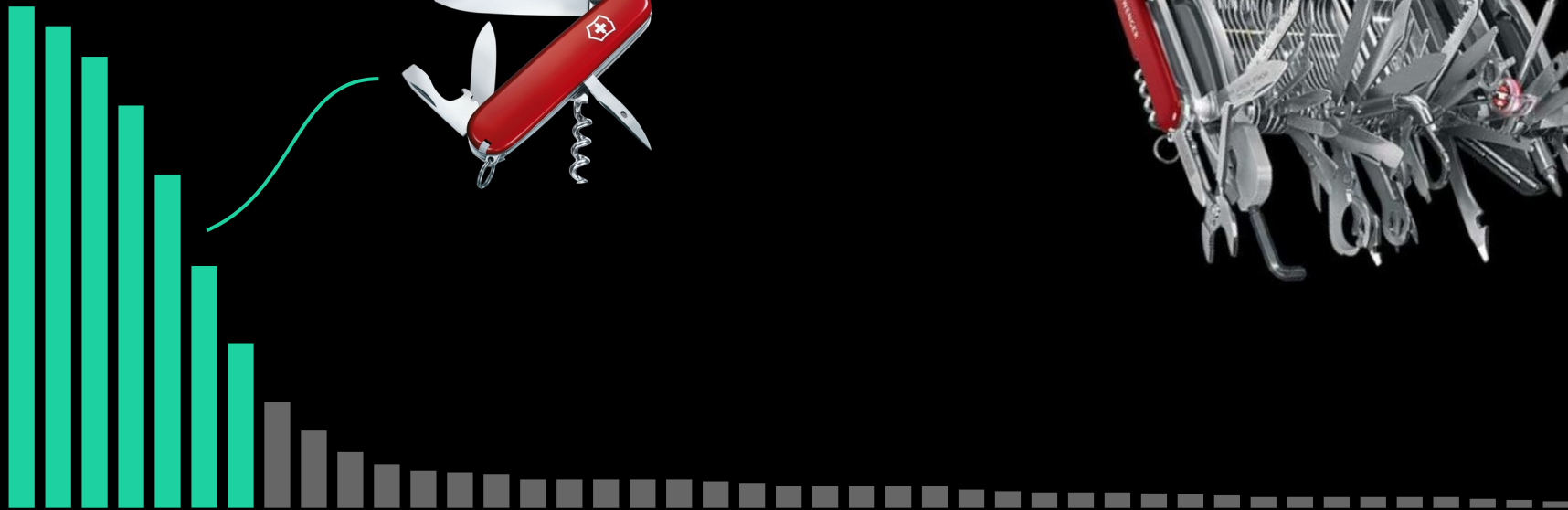




usefulness

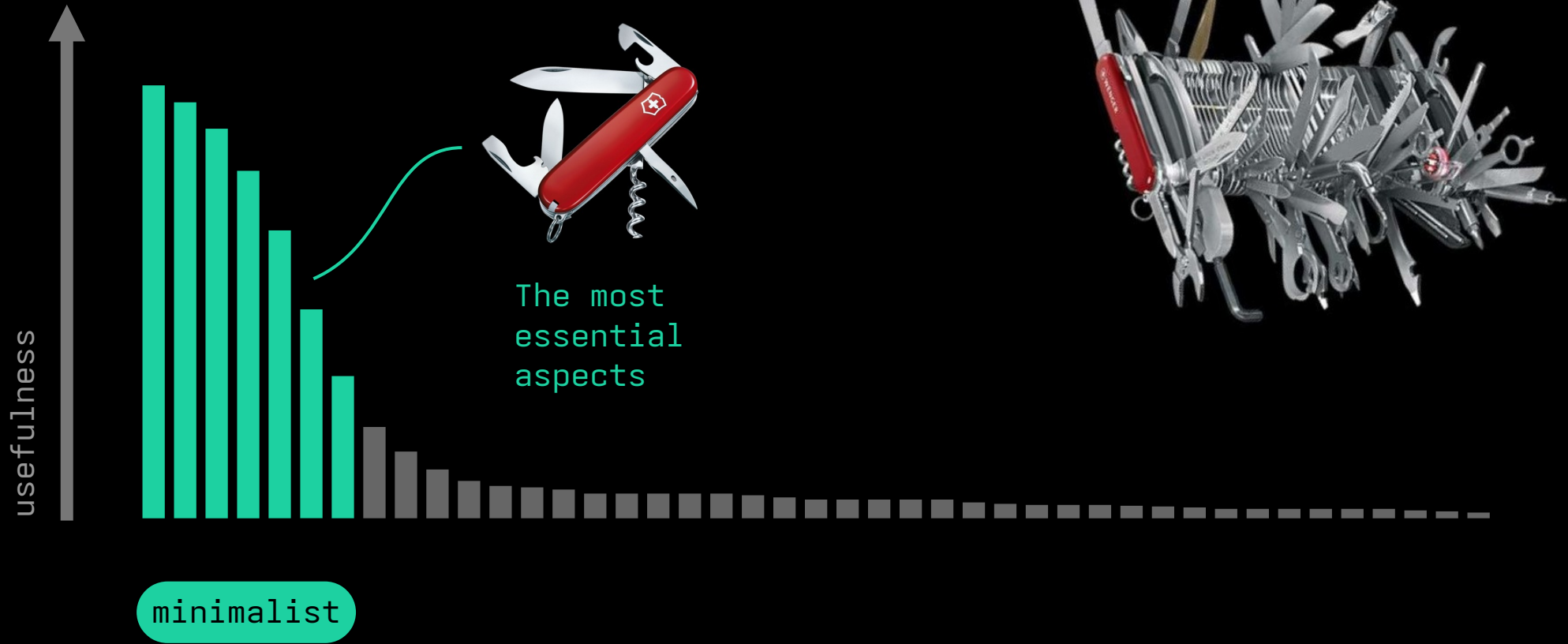


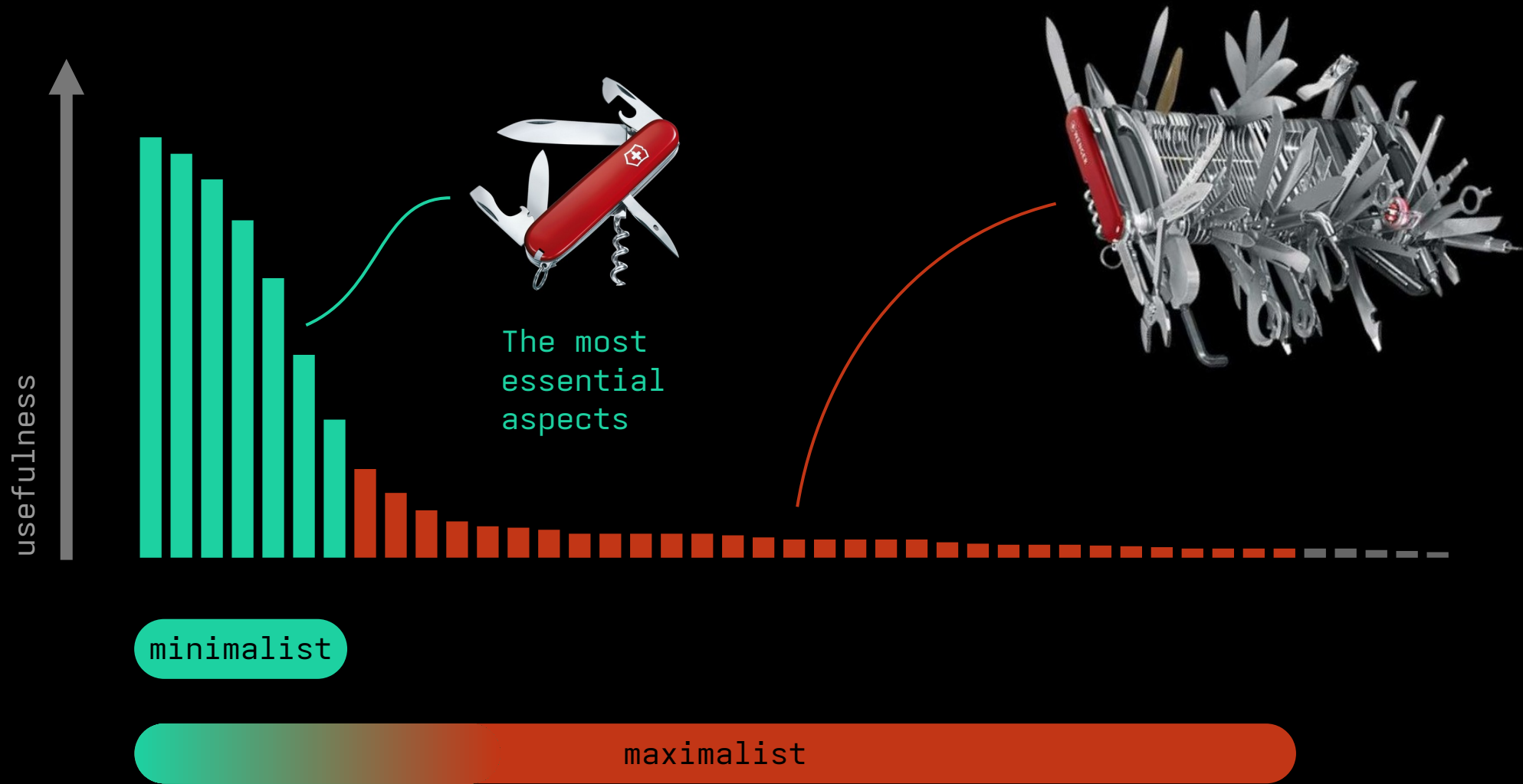
usefulness



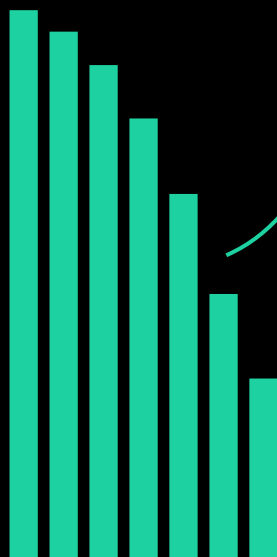
minimalist







usefulness



The most essential aspects



Distractions!

minimalist

maximalist

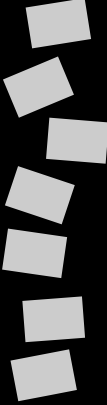
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Risk Register

[illegible]

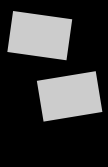
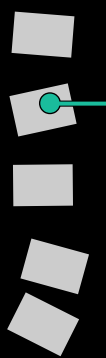
minimalist

P3.express' Follow-Up Register

Queued	In Progress	To Review	Closed
	 <u>On-Hold</u> 		

minimalist

P3.express' Follow-Up Register

Queued	In Progress	To Review	Closed
	 On-Hold 		

The potential X/Y war!

Custodian: Didi

- 2027-01-20, Concern Country X may attach Country Y, which may increase oil prices, which in turn increase the cost of the material we need.
- 2027-01-20, Action Let's take about two weeks and study the situation in detail.
- 2027-02-04, Comment There's an 80% chance that it will happen, and if so, our best estimate is 12% increase in the total project cost.
- 2027-02-04, Action Let's see if the customer would help us with it.
- 2027-02-06, Comment They don't!
- 2027-02-08, Action Let's get a loan as soon as possible and buy all the material before prices increase. That would limit our loss to 4%.
- 2027-02-20, Comment All done. This item is closed.
- 2027-02-24, P.S. X started the war :(
- 2028-04-15, P.S. Without our early procurement, project cost would have increased 18%.

Major sources of loss in project management

1 Reinventing the wheel

2 ##### # ##### #####

3 ##### ##### ## #####

Major sources of loss in project management

- 1 Reinventing the wheel
- 2 Creating a bloated system
- 3 ##### ##### ## #####

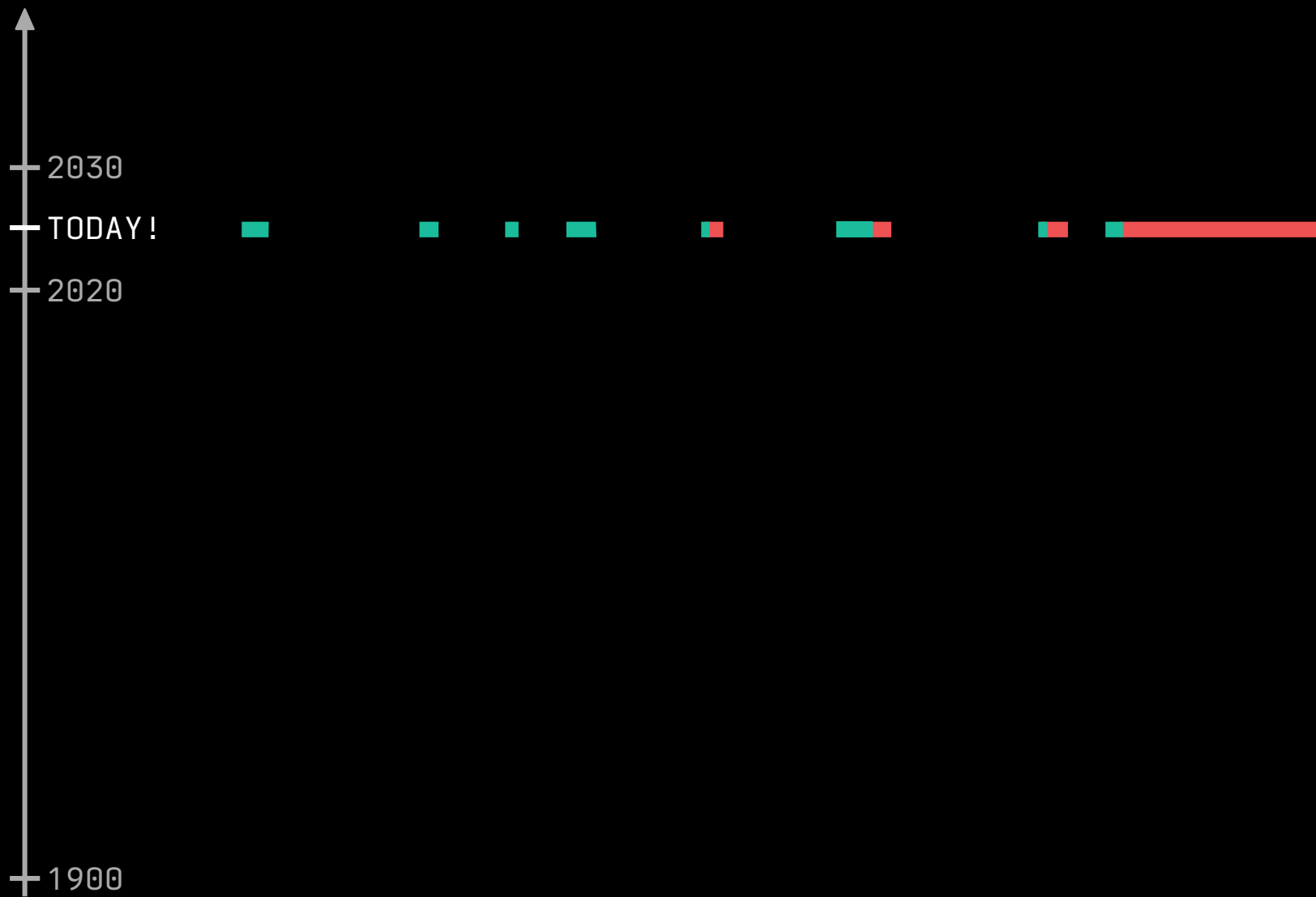
Major sources of loss in project management

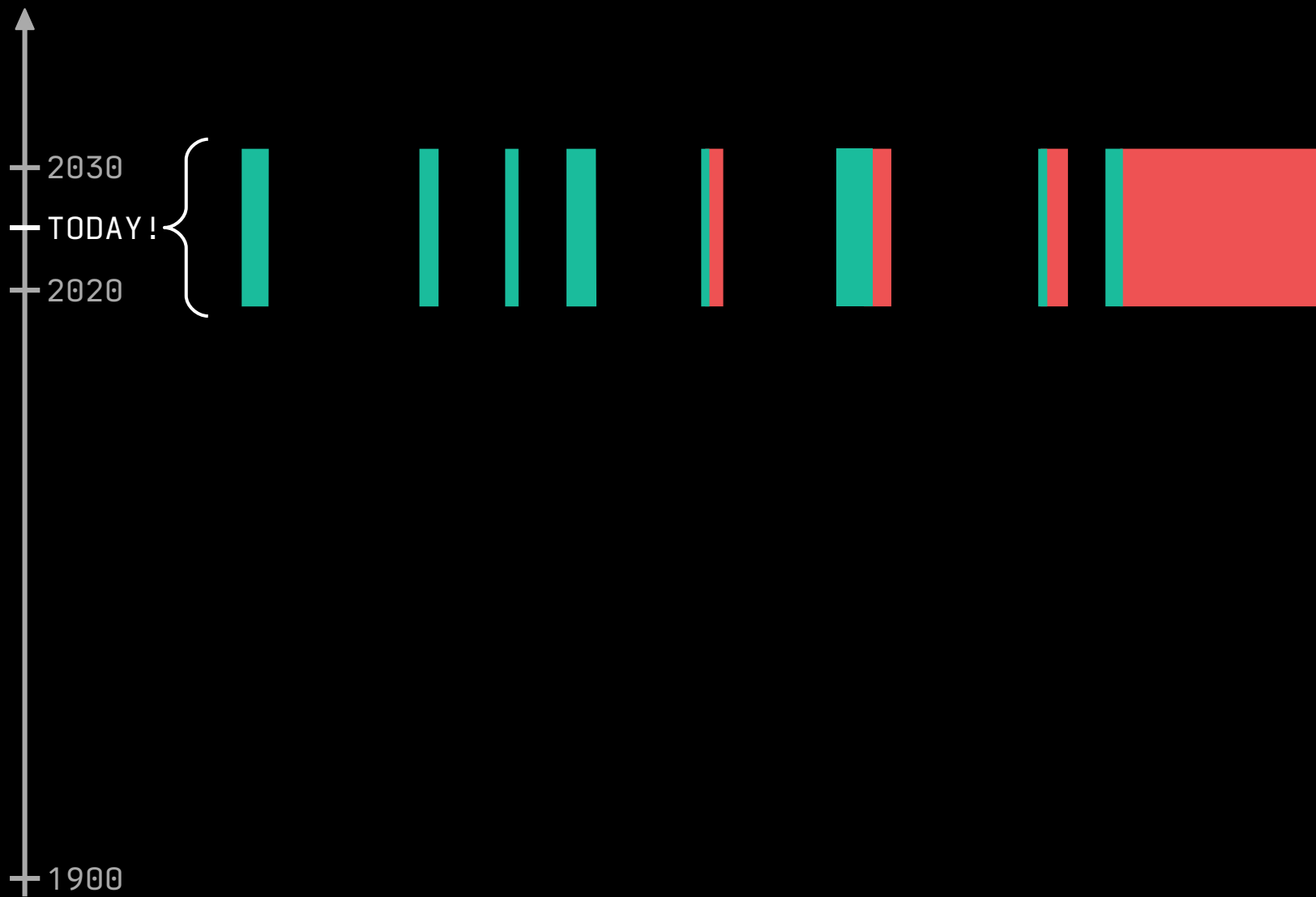
- 1 Reinventing the wheel
- 2 Creating a bloated system
- 3 ##### ##### ## #####









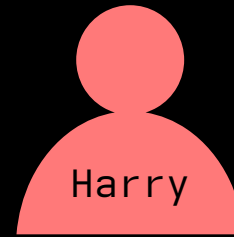
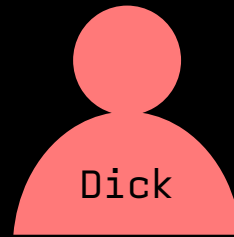
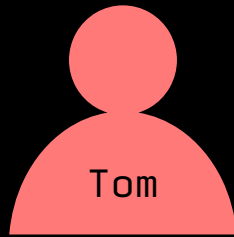


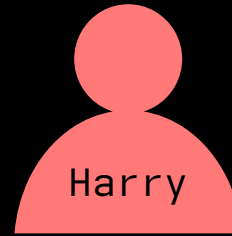
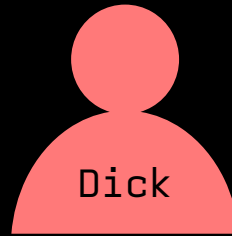
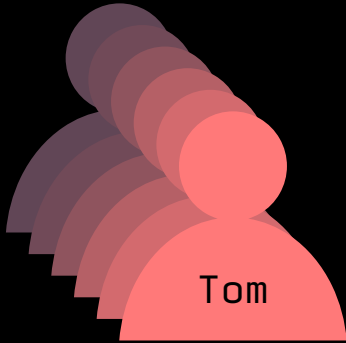


AI 

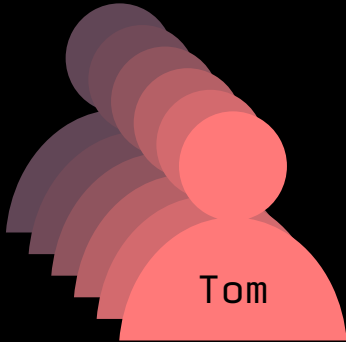
~~AI HYPE~~

Then, why does everyone
Talk about it?!

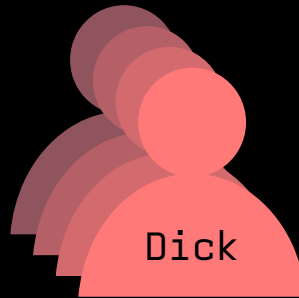




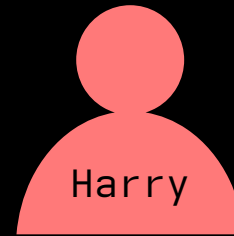
No benefit in
promoting AI;
just wants
something to
talk about and
seem cool

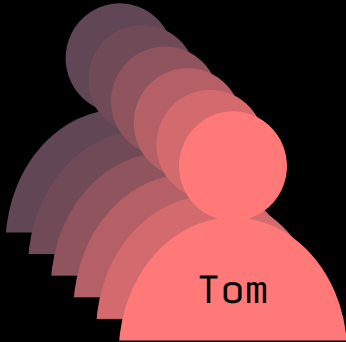


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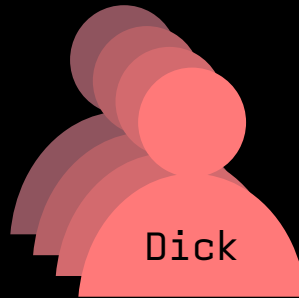


Has no skill, and
wants to deny the
skill in other
people by saying
that it's
replaceable by AI

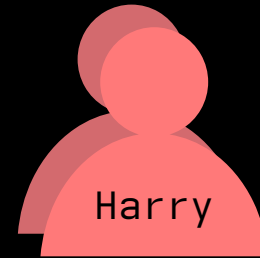




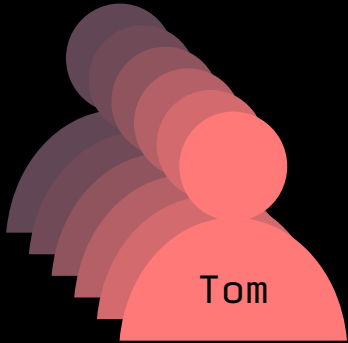
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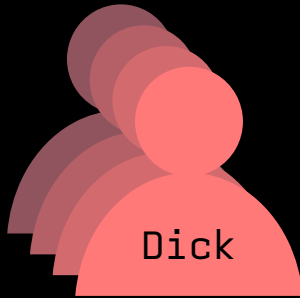
Has no skill, and
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skill in other
people by saying
that it's
replaceable by AI



Sells you AI
products,
certificates,
consultancy
services, etc.



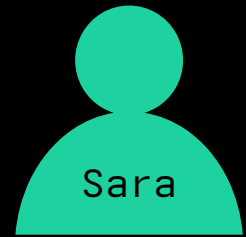
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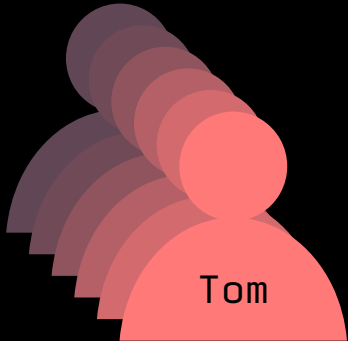


Has no skill, and
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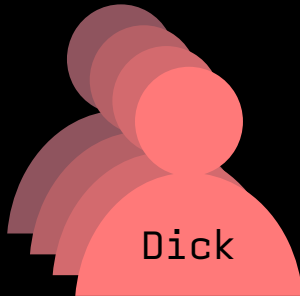


Sells you AI
products,
certificates,
consultancy
services, etc.





No benefit in promoting AI; just wants something to talk about and seem cool



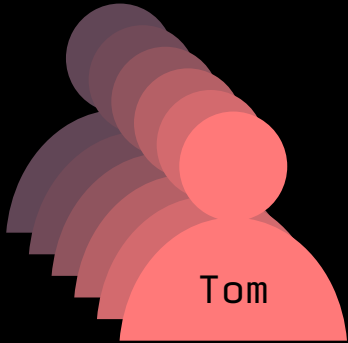
Has no skill, and wants to deny the skill in other people by saying that it's replaceable by AI



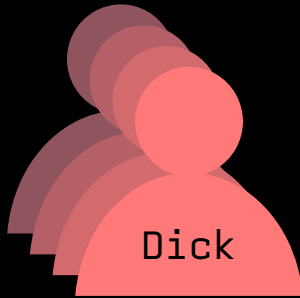
Sells you AI products, certificates, consultancy services, etc.



An expert who actually adds value to the society and sometimes uses AI as one of her tools.



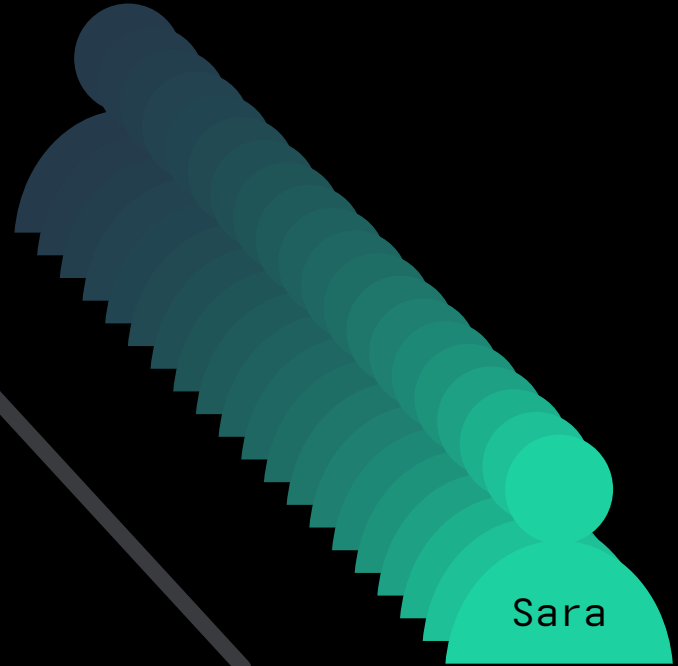
No benefit in promoting AI; just wants something to talk about and seem cool



Has no skill, and wants to deny the skill in other people by saying that it's replaceable by AI



Sells you AI products, certificates, consultancy services, etc.



An expert who actually adds value to the society and sometimes uses AI as one of her tools.

Greater
in loudness

Tom

No benefit in promoting AI; just wants something to talk about and seem cool

Dick

Has no skill, and wants to deny the skill in other people by saying that it's replaceable by AI

Harry

Sells you AI products, certificates, consultancy services, etc.

Sara

An expert who actually adds value to the society and sometimes uses AI as one of her tools.

Greater
in loudness

Tom

No benefit in
promoting AI;
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Dick

Has no skill, and
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Sells you AI
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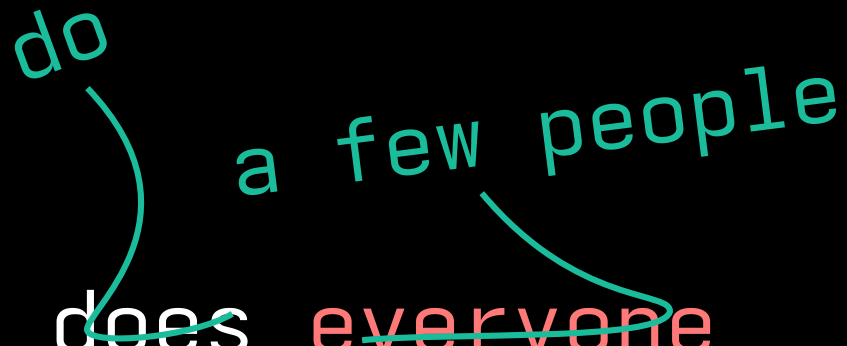
Greater
in number

Sara

An expert who
actually adds value
to the society and
sometimes uses AI as
one of her tools.

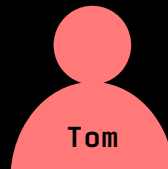
Then, why does everyone
Talk about it?!

do
a few people
Then, why does ~~everyone~~
Talk about it?!

A diagram illustrating a contrast. The word 'do' is positioned above 'Then, why does' with a curved line connecting it to the word 'does'. The phrase 'a few people' is positioned above 'everyone' with a curved line connecting it to the word 'everyone'. A horizontal line is drawn across the word 'everyone', which is highlighted in red, indicating a contrast or negation of the idea that everyone is involved.

do a few people
Then, why does ~~everyone~~
Talk about it?!

because of 3 reasons:



Major sources of loss in project management

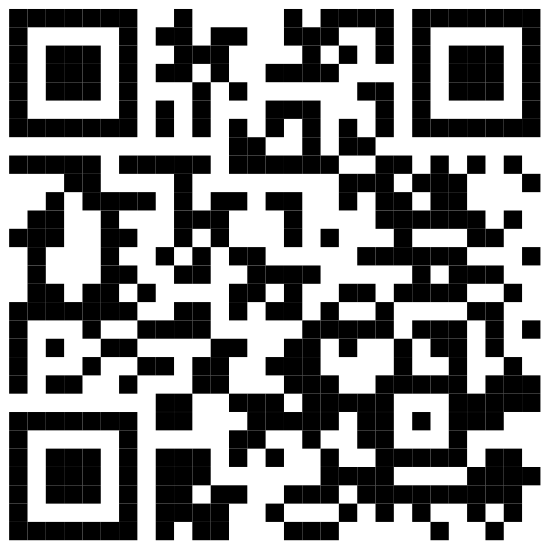
- 1 Reinventing the wheel
- 2 Creating a bloated system
- 3 ##### ##### ## #####

Major sources of loss in project management

- 1 Reinventing the wheel
- 2 Creating a bloated system
- 3 Being deceived by hypes

Major sources of loss in project management

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